Ministry of Community, Sport and Cultural Development

2012/13 Annual Service Plan Report

BRITISH COLUMBIA

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Message from the Minister and Accountability Statement

British Columbia achieves significant success in a challenging, competitive global economy. To sustain that success, B.C.'s communities must continue to thrive economically and flourish socially, while providing the best possible places to live, work, invest, visit and play.

The B.C. government remains committed to encouraging job growth and attracting new investment to our province through *Canada Starts Here: the BC Jobs Plan*. The Ministry continues to work in an open and transparent manner with local governments to meet the emerging needs of all communities throughout British Columbia.

The Ministry strives to ensure that all B.C. communities benefit from supporting infrastructure and effective governance essential to success and sustainability. In 2012/13, we delivered $116.2 million to communities through the Strategic Community Investment Fund to support delivery of essential services to keep British Columbians safe. Since 2009, the Strategic Community Investment Fund has provided $562 million to help B.C. communities invest in projects identified at the local level as priorities.

In 2012/13, the B.C. government passed legislation to establish Canada's first Auditor General for Local Government. This office, assisted by the Audit Council, will support open and transparent processes, act as a resource for local governments, promote best practices and through targeted audits, encourage local governments to get value for money.

B.C.'s commitment to climate change remains firm. A strong partnership between the Ministry and local governments will help create energy-efficient communities in British Columbia. Signatories to the Climate Action Charter can access the Climate Action Revenue Incentive Program to help support local climate action activities.

In 2012/13, the Ministry provided over $53 million in funding for arts and culture, including support for many of British Columbia's amazingly talented artists. The BC Arts Council, the provincial government's leading agency for arts funding and development, invested $16.8 million through over 1,000 grants in support of the arts and culture in more than 200 British Columbia communities.

The B.C. government launched BC Creative Futures in 2012/13, a strategy to help foster a creative workforce and support the continued growth of creative industries in British Columbia. BC Creative Futures includes an investment of $6.25 million through the BC Arts Council and

the Ministry to provide more opportunities for young British Columbians to experience culture and qualify for arts scholarships.

As part of BC Creative Futures, the B.C. government established Creative BC, a new independent non-profit society that will work with the public and private sector to help build a comprehensive creative strategy, while combining services, including tax credits, in one shop for the creative industries. The B.C. government provided $4.2 million in funding for Creative BC, which will assume responsibilities previously undertaken by the BC Film Commission and BC Film + Media.

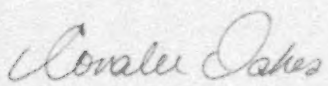
Community gaming grants continue to support valuable services provided by non-profit organizations throughout British Columbia. In 2012/13, B.C. government distributed $135 million in community gaming grants. This funding reaches across British Columbia, benefiting over 5,000 organizations in virtually every community in the province. This was the first year of reinstated eligibility for community gaming grants to groups focusing on environmental concerns, animal welfare, adult arts and sports, as recommended by the Community Gaming Grant Review.

The B.C. government is committed to sport and active, healthy lifestyles for all British Columbians. In 2012/2013, the Ministry provided over $50 million for sport programs and initiatives to ensure that all British Columbians have the opportunity to participate in sport and realize their fitness goals. More than $28 million went directly to local community clubs and other sport organizations through direct access gaming grants.

Government also recognizes that hosting sporting events generates significant economic and social benefits and invests in opportunities accordingly. In 2012/2013, the Province provided support for the Ford World Curling Championships in Victoria and the Continental Cup of Curling in Penticton. Upcoming events receiving government support include the 2015 Canada Winter Games in Prince George and the 2015 FIFA Women's World Cup in Vancouver.

Further, to ensure that professional sports such as boxing and mixed martial arts are safe for competitors, the Province has established the office of the B.C. Athletic Commissioner to regulate such events.

The *Ministry of Community, Sport and Cultural Development 2012/13 Annual Service Plan Report* compares the actual results to the expected results identified in the Ministry's *2012/13 - 2014/15 Service Plan*. I am accountable for those results as reported.



Honourable Coralee Oakes
Minister of Community, Sport and Cultural Development
June 27, 2013

Table of Contents

Message from the Minister and Accountability Statement **3**

Highlights of the Year **6**

Purpose of Ministry **10**

Strategic Context **12**

Report on Performance **14**

Performance Results Summary Table 14

Goals, Objectives, Strategies and Performance Results 15

Report on Resources Summary Table **28**

Appendix A: Ministry Contact Information **29**

Highlights of the Year

The Ministry of Community, Sport and Cultural Development is committed to bringing government services together to build healthy communities that are great places for B.C. families, citizens and businesses to prosper and grow. We provide programs, services and advice, tailored to the needs of local governments and communities – to help them achieve their unique goals.

Supporting Local Governments

The Ministry works with local governments and a wide range of partners to help build healthy communities with the capacity to manage change and provide quality, affordable service to all British Columbians. Highlights from 2012/13 include:

The Ministry plays a large role in coordinating the B.C. government's participation in the Union of British Columbia Municipalities' annual convention, which hosts elected officials from across the province.

- Extending the Strategic Community Investment Fund (SCIF) to 2014. This program supports local government efforts to provide increased financial certainty, while continuing to support investments in community safety. Through SCIF, the B.C. government gives local governments the decision-making ability to make strategic spending decisions, help stimulate local economies and create local jobs.
- Providing funding through programs such as Towns for Tomorrow, LocalMotion, the Building Canada Fund and the Infrastructure Stimulus Fund to help local governments meet critical infrastructure needs in their communities.
- Working with local governments to address unique regional challenges associated with resource activities. The B.C. government and the Northern Rockies Regional Municipality reached an agreement in 2013 that commits the two partners to work together to identify the need for infrastructure investment based on the level of growth of the natural gas industry in the area.
- Continuing to introduce legislation that supports modernization of local government operations. Last year the Ministry made amendments to the *Community Charter* and the *Vancouver Charter* to allow municipalities to send property tax notices electronically - an effective way to communicate with taxpayers.

- Operationalizing Canada's first-ever Auditor General for Local Government (AGLG) after the *Auditor General for Local Government Act* passed in March 2012. The office of the AGLG builds on an already strong local government accountability framework by conducting performance audits and providing recommendations regarding the economy, efficiency and effectiveness of local government operations.
- Establishing the Audit Council to monitor and review the performance of the AGLG. The council's first task was to recommend to the Minister of Community, Sport and Cultural Development a candidate to become the AGLG. The first Auditor General for Local Government assumed the post on January 15, 2013.
- Consolidating local governance and services to improve integration of service planning and management. Key projects included funding and staff support to launch a community-led governance study on Salt Spring Island as well as financial support to regional districts that assumed responsibility for local services previously provided by improvement districts.
- Supporting local government's climate action activities. The Climate Action Revenue Incentive Program provides *Climate Action Charter* signatories with funding that supports their efforts to reduce greenhouse gas emissions and work toward achieving their charter goals.

The Ministry's mandate includes working with other agencies to ensure the property assessment system is transparent, flexible, fair and equitable. Highlights from 2012/13 include:

- Implementing the remaining recommendations of the Farm Assessment Review Panel for the 2013 assessment year. The changes simplified reporting processes and provided additional production opportunities, benefits for retired farmers and support for commercial farm operations by increasing exemptions on farm improvements.
- Working with BC Assessment to address tax impacts of Property Assessment Appeal Board decisions on local communities related to provincial and federal Crown agency activities.

Strengthening Communities through Arts and Culture, Gaming Grants and Sport

Arts and culture help build healthy and vibrant communities across British Columbia. Support from the Ministry ensures that B.C. film, museums, dance, book publishing, music, theatre and visual art play a part in the daily life of communities, creating a lasting impact on the lives of British Columbians.

BC Arts and Culture Week is a B.C-wide celebration that turns the spotlight on the vital contribution that art and culture make in learning and in life.

The Ministry's support for arts and culture has enabled B.C. communities to develop, celebrate and showcase British Columbia's artistic talent and creativity. Highlights from 2012/13 include:

- Distributing $16.8 million in funding through the BC Arts Council - over 1,000 grants were provided to artists and arts organizations in virtually every community across the province.

Funding recipients represent the great diversity of B.C. artists, such as writers, painters, playwrights, actors, musicians, composers, dancers and film-makers.

- Delivering two new programs: BC Creative Spaces and BC Creative Communities, which supported one-time projects across the province. A wide range of non-profit community and professional arts organizations, First Nations band councils and friendship centres received support to increase participation in creative activities at the local level. In total, 118 projects were approved in 2012/13, totalling $2.4 million to help engage residents and visitors in arts and culture and to improve arts infrastructure.

Community gaming grants invest in B.C.'s not-for-profit organizations that provide vital services to British Columbia's communities. In 2012/13 over 5,200 organizations throughout the province received $135 million in gaming grant funds to aid in the delivery of community programs and services.

Partnering with the Rotary Club of Cumberland Centennial, the B.C. government provided funding through a Community Gaming Grant to support the redevelopment of Cumberland Village Park's playground.

The Ministry launched BC Creative Futures, a strategy to support sustainable, long-term success in the province's creative sector – recognizing that creative industries, including film, television, music, book and magazine publishing, and interactive digital media present vast opportunities for the province. This strategy has three components:

- Nurture emerging creative leaders to help develop a future workforce of collaborative, innovative thinkers.

- Work with the newly formed Creative BC[1] - an independent, non-profit society combining the programs of the B.C. Film Commission and B.C. Film + Media under one body - to develop and implement a broad strategy capitalizing on the sector's strengths and identifying new opportunities for the future.
- Support the future expansion of the Emily Carr University of Art + Design.

Through the 2010 Sport and Arts Legacy and Ministry base funding, a range of programs received support that focus on sport participation, excellence in athletic performance and sport event hosting. Highlights from 2012/13 include:

Participation in sport at all levels is a key strategic goal for the Ministry.

- Supporting KidSport BC™, the After-School-Sport Initiative and other programs that have made participation in sport more affordable and accessible for B.C. families. Funding to provincial sport organizations, the Northern Sport Strategy, the Sport Participation program and the Local Sport Development fund – have also helped provide opportunities for more British Columbians to play sports.
- Providing programs that helped increase provincial representation on national teams and enhanced the potential for B.C.-based athletes to win medals at national championships, the Canada Games and international competitions like the Olympic and Paralympic Games. B.C.-based athletes earned 50 per cent of Canada's medals at the London 2012 Olympic and Paralympic Summer Games and contributed eight gold, six silver and five bronze medals at the 2013 Special Olympics World Winter Games in PyeongChang, South Korea - achieving a Canadian team record-setting medal performance.
- Supporting Hosting BC, which funded 96 sport events in 34 B.C. communities. These events brought significant economic and social benefits to host cities and showcased local talent through sport and cultural festivities. Support to major hosting and preparation efforts included funding for the 2013 World Luge Championships (Whistler), 2013 Special Olympics BC Summer Games (Langley) and the 2014 Brier (Kamloops).

The *Athletic Commissioner Act*, which came into force in May 2013, provides a centralized regulatory body to oversee the conduct of professional combat sport contests, such as mixed martial arts, throughout British Columbia. The BC Athletic Commissioner was established to enhance the safety of athletes and officials during these competitions and provide regulatory consistency throughout the province for promoters and participants.

[1] Responsibility for Creative BC and Film, TV and Digital policy was transferred to the Ministry of Jobs, Tourism and Skills Training and Minister Responsible for Labour on June 7, 2013.

Purpose of Ministry

The Ministry of Community, Sport and Cultural Development brings together key government services and supports needed to help make B.C. communities great places to live and enable local governments and residents to build vibrant, healthy and sustainable communities that are well governed, livable, safe, economically resilient, socially responsible and full of opportunities for participation in sport and the arts.

To fulfill this mandate and to help communities reach their full potential, the Ministry:

- Provides a legislative framework, policies and programs that enable local governments to govern effectively and be accountable to citizens.
- Assists local governments in planning for vibrant, sustainable and healthy communities and regional growth.
- Ensures that the property assessment system is transparent, flexible and fair.

Duncan's City Square, with its picturesque backdrop of City Hall, is the centre of many festivals and cultural events throughout the year.

- Provides funding, advice and other supports to foster effective local government services, infrastructure and governance structures, and to facilitate community economic growth.
- Promotes strong relations between local governments, First Nations, provincial and federal bodies, the private sector and community groups.
- Provides the provincial sport system with funding and programs that support sport participation, excellence and events – allowing individuals, families and communities across the province to enjoy the health, social and economic benefits of sport.
- Supports artists and cultural organizations to provide opportunities for all British Columbians to participate in a vibrant arts and culture community recognized for excellence.
- Supports growth in the creative economy through investments in B.C.'s creative industries, including film, television, music, book and magazine publishing, and interactive digital media.[2]
- Provides gaming grant funding to not-for-profit organizations to support and strengthen communities throughout British Columbia.

[2] Responsibility for Creative BC and Film, TV and Digital policy was transferred to the Ministry of Jobs, Tourism and Skills Training and Minister Responsible for Labour on June 7, 2013.

The following Crown corporations, agencies, boards and commissions overseen by the Ministry are partners in achieving the Ministry's mission: the Royal BC Museum, the Provincial Capital Commission, BC Assessment, the BC Arts Council, the BC Games Society, the Board of Examiners, the Islands Trust Fund Board and the Property Assessment Appeal Board. The Ministry also oversees the University Endowment Lands, administers the annual Property Assessment Review Panel process and provides secretariat support to the Audit Council for the Auditor General for Local Government.

In addition, the Ministry works in close partnership with provincial, federal and municipal governments as well as private and not-for-profit organizations. Some of these key partners include: the Municipal Finance Authority, the Local Government Management Association, the Government Finance Officers Association, the Municipal Insurance Association, and the Union of British Columbia Municipalities (UBCM).

The effective delivery of the Ministry's mandate relies on key legislation, including: the *Local Government Act*, the *Community Charter*, the *Vancouver Charter*, the *Arts Council Act*, the *Assessment Act*, and effective May 30, 2013, the *Athletic Commissioner Act*.

Strategic Context

British Columbia is a vibrant and diverse province where British Columbians enjoy a rich quality of life. In 2012, B.C. saw moderate economic growth, despite a challenging global economy. B.C.'s real GDP increased by 1.7 per cent (according to preliminary GDP by industry data from Statistics Canada), following growth of 2.8 per cent in 2011. Annual gains in the domestic economy during 2012 were observed in employment, consumer spending and housing starts. B.C.'s exports fell during the year, however, as global demand weakened and prices fell for some key comodities. The Economic Forecast Council estimates that this modest growth will continue into 2014, enabling the B.C. government to continue to make important investments in communities across the province.

Strong Communities

The Ministry provides funding to local governments to increase their capacity to meet local priorities and build strong communities. In 2012/13, the Ministry invested in operational and infrastructure funding, assisting communities across the province, while working with local governments to respond effectively and sustainably to population growth.

Factors such as shifting global markets and changing environmental dynamics have contributed to growing challenges for B.C.'s rural communities, including diminished local government tax revenues from industrial downsizing or closure. The Ministry has been working in partnership with local governments and other Ministries to help communities prepare for investment and growth by identifying opportunities and barriers to economic development and to foster job creation throughout the province. Also, the Municipal Finance Authority has maintained its triple A credit rating, allowing local governments continued access to low rates of financing.

To further support local capacity, the Auditor General for Local Government was established in 2012. The AGLG provides local governments with objective information and advice to assist them in their accountabilities to their communities and the achievement of value for money in their operations.

Community Vitality through Arts, Culture, Gaming Grants and Sport

British Columbia's dynamic cultural mosaic celebrates the richness of our indigenous heritage as well as cultures new to the province. Last year, funding from Ministry programs, community gaming grants and the BC Arts Council, helped communities create opportunities for people to participate in arts and cultural activities. These included theatre, dance, music, visual arts and crafts, museums, galleries, performance venues and professional arts in communities across the province.

A strong sport system helps create more liveable and workable communities throughout British Columbia, attracting investment, jobs and people to the province. It also helps more British Columbians – of all ages, abilities and backgrounds – enjoy the health and social benefits of an

active lifestyle. Provincial funding to sport in 2012/13 supported the network of organizations, governments, educational institutions, facilities, coaches, leaders, officials and volunteers helping sport flourish in British Columbia. The Ministry's key focus is on growing sport participation, sustaining and enhancing B.C.'s tradition of sport excellence and maintaining the province's reputation as a premier sports event destination.

Major sports events bring many benefits to host communities by attracting athletes, coaches and spectators. Ministry support to major sports events in 2012/13 helped communities realize these benefits, which include: increasing local revenues by housing visitors; growing media attention and tourism marketing; showcasing local talent through cultural festivals and marketplaces; building a legacy of community capacity in volunteerism; and igniting community pride and spirit.

Cultivating the Creative Economy[3]

B.C. is a world-class centre for motion picture production and continues to develop as an international centre for visual effects, digital animation and interactive digital media content. The film and television industry spent over a billion dollars in B.C. last year and supported 25,000 direct and indirect jobs. Film and television production, combined with other creative industries, contribute $4 billion to the B.C. economy and employ about 85,000 people.[4]

In January 2013, the B.C. government launched BC Creative Futures, a strategy to build British Columbia's creative economy by enhancing youth engagement in the arts and preparing young people for future studies at institutions for careers in the creative sector. This strategy also introduces Creative BC, an independent not-for-profit society that will engage government and the creative sector, including filmmakers and TV producers, in a fresh partnership that recognizes the strong links within the sector and maximizes opportunities for growth.

[3] Responsibility for Creative BC and Film, TV and Digital policy was transferred to the Ministry of Jobs, Tourism and Skills Training and Minister Responsible for Labour on June 7, 2013.

[4] Press Release , January 31, 2013 *Building British Columbia's Creative Economy*

Report on Performance

Performance Results Summary Table

This annual report outlines the progress made on the goals, objectives and strategies included in the Ministry's *2012/13 to 2014/15 Service Plan*. The table below highlights the results:

Goal 1: Communities and regions are empowered to achieve their visions for the future and their economic potential. *Details on pages 15 to 18*	**2012/13 Target**	**2012/13 Actual**
1.2 Local governments have the capacity to meet the service needs of their residents		
Measure 1: Number of municipalities collecting at least 90 per cent of their current year taxes	146	151 ACHIEVED
Goal 2: Communities are equipped with innovative tools to create vibrant, sustainable communities where families can flourish. *Details on pages 18 to 21*	**2012/13 Target**	**2012/13 Actual**
2.1 Local governments and communities meet their needs for water quality and quantity while supporting job creation		
Measure 2: Percentage of British Columbians served by drinking water systems that receive provincial funding to meet emerging treatment standards for the protection of drinking water quality	36.4%	36% ACHIEVED
2.3 Local governments take action to create vibrant, energy efficient communities with affordable housing for families		
Measure 3: Percentage of local governments taking action to reduce corporate and community-wide GHG emissions	92%	92% ACHIEVED
Goal 3: Culturally-rich communities and a creative economy that together foster sustainable jobs, economic growth, and a vibrant social fabric. *Details on pages 22 to 25*	**2012/13 Target**	**2012/13 Actual**
3.1 British Columbia has dynamic and sustainable creative industries		
Measure 4: Value of annual motion picture production expenditures in British Columbia	$1.0 billion	$1.22 billion ACHIEVED
3.2 Local partnerships with public, private, and not-for-profit sector organizations to foster creative people, places, and experiences		
Measure 5: Percentage of B.C.'s major cultural organizations that maintain or improve their net financial position compared to the previous year	64%	64% ACHIEVED
Measure 6: Number of communities and regional districts (RDs) where cultural and artistic activities are supported with BC Arts Council funding	more than 200 communities; 27 RDs	214 communities; 27 RDs ACHIEVED
Goal 4: A Robust Provincial Sport Sector that Supports Increased Participation and Athletic Achievement. *Details on pages 25 to 27*	**2012/13 Target**	**2012/13 Actual**
4.2 Create more opportunities for athletes to achieve excellence in sport to inspire greater participation in their home communities		
Measure 7: Percentage of B.C. athletes on national teams	greater than 25%	34.7% EXCEEDED

Goals, Objectives, Strategies and Performance Results

The purpose of the annual report is to provide the performance results for the goals, objectives, strategies and performance measures included in the Ministry's *2012/13 to 2014/15 Service Plan*. The goals in this plan include:

Goal 1: Communities and regions are empowered to achieve their visions for the future and their economic potential.

Goal 2: Communities are equipped with innovative tools to create vibrant, sustainable communities where families can flourish.

Goal 3: Culturally-rich communities and a creative economy that, together, foster sustainable jobs, economic growth, and a vibrant social fabric.

Goal 4: A robust provincial sport sector that supports increased participation and athletic achievement.

In the fall of 2012, as part of drafting the Ministry's *2013/14 to 2015/16 Service Plan*, the first two goals and their corresponding objectives and strategies were revised to enhance clarity. These will be reported on in next year's annual report.

Goal 1: Communities and regions are empowered to achieve their visions for the future and their economic potential.

Objective 1.1: Community governance is open, flexible, and effective.

Strategies

Key strategies over the past year included:

- Providing a modern and empowering policy, legislative and regulatory framework to meet local government and citizen needs – including taking steps to implement the recommendations of the Local Government Elections Task Force, and to establish the Auditor General for Local Government.
- Facilitating local government partnerships to make local government data available in order to enhance transparency and encourage citizen engagement.

- Encouraging local governments to build citizen capacity and engagement in local decision-making, providing advice and problem solving on governance matters. Some examples include: meeting rules and electors' approval and participating in education sessions with partner organizations such as UBCM, Local Government Management Association and Local Government Leadership Academy.

The LGLA serves local government and First Nations elected officials and senior administrators throughout B.C.

- Supporting the growth and development of local communities and their economies by assisting them with timely and effective incorporations, amalgamations, boundary extensions and restructuring.
- Giving communities the tools they need and encouraging use of the tools they have, such as permissive tax exemptions, to build their communities' sustainably.

Objective 1.2: Local governments have the capacity to meet the service needs of their residents.

Strategies

Key strategies over the past year included:

- Providing the necessary tools and resources to enable local governments to maintain the human and fiscal capacity needed for self-government, including an efficient and well-functioning property assessment system.
- Administering Small Community and Regional District Grants to deliver funding to local governments in a timely way to enhance their capacity to provide services to residents.
- Providing locally appropriate infrastructure funding and planning support through a range of Ministry programs to provide services to residents and create the conditions needed for economic growth.
- Providing targeted funding for policing, crime prevention and community safety by returning net traffic fine revenues to local governments.
- Supporting local governments in making effective service provision choices, by encouraging region-wide and sub-regional services where they make sense, and advising on the variety of ways local services can be delivered.
- Continuing to work with local governments to assist in building respectful relationships with First Nations through supporting the Community to Community Forum Program and encouraging the development of service agreements.

Performance Measure 1: Number of municipalities collecting at least 90 per cent of their current year taxes

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual[1]
Number of municipalities collecting at least 90 per cent of their current year taxes.	148	151	146	151 ACHIEVED

Data Source: Local governments provide the Ministry with their financial data at the end of their fiscal year. The Ministry's reporting requirements are comprehensive and the data received is highly accurate. In 2012/13, B.C. had 161 municipalities.

[1] The 2012/13 result is an estimate based on available data as of April 5, 2012. Final results will become available later in 2013 and will be reported in next year's Annual Service Plan Report.

Discussion of Results

Property taxes constitute the major annual revenue source for municipalities. This measure demonstrates the Ministry's efforts to maximize the number of municipalities collecting their current year taxes to provide key services to their residents.

The Ministry assists communities with financial management. By monitoring the number of municipalities that may be unable to collect at least 90 per cent of their current year taxes, the Ministry is able to identify those communities that may need support from the Ministry in assessing their financial capacity and addressing challenges. The 2012/13 estimated result of 151 represents 94 per cent of all municipalities in British Columbia.

Objective 1.3 Communities and regions are playing their role in growing their economies.

Strategies

Key strategies over the past year included:

- Engaging local governments and working with communities, regions and the Ministry of Jobs, Tourism and Skills Training to identify opportunities and barriers to economic development, and build capacity for local governments to be 'investment ready'.
- Working with the UBCM, local governments and the business sector to ensure property tax on industrial and business properties promotes competitiveness and investment while maintaining local government capacity.
- Facilitating the initiation and adoption of Regional Growth Strategies including policies and implementation actions to support economic development, affordable housing and sustainable land-use through partnerships with local governments and other parties.
- Promoting the harmonization of regulatory requirements across B.C. communities and regions to reduce the regulatory burden on citizens and businesses.

- Encouraging strong fiscal and asset management practices to support the development of sustainable infrastructure and amenities and to accelerate economic development for communities.
- Collaborating with government ministries and agencies to support public investments in community public health and liveability through sound administration practices for key infrastructure programs.

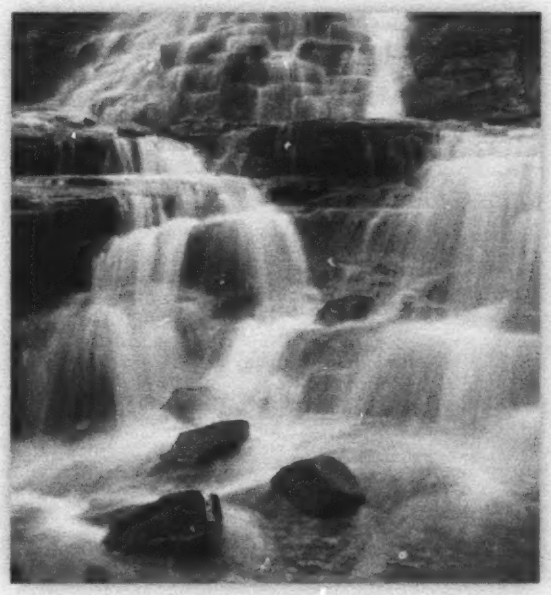
Goal 2: Communities are equipped with innovative tools to create vibrant, sustainable communities where families can flourish.

Objective 2.1: Local governments and communities meet their needs for water quality and quantity while supporting job creation.

Strategies

Key strategies over the past year included:

- Providing targeted funding to local governments to help them achieve provincial drinking water objectives.
- Providing tools and resources to local governments to assist them in conserving and protecting water resources.
- Facilitating the implementation of local government efforts to use liquid and solid waste as a resource and maximize the recovery value from these resources.
- Working with the Ministry of Health to ensure the application of drinking water quality standards supports the use of best, lowest life-cycle cost approaches to the provision of safe drinking water.[5]



Tumbler Ridge B.C., boasts some of the most breath-taking waterfalls in the province.

[5] Life-cycle costing is an internationally accepted approach whereby assets such as drinking water, wastewater, and storm water infrastructure are assessed over their entire lifetime rather than just on their initial capital costs. This approach can significantly strengthen fiscal performance, as well as contribute to wide-ranging environmental and social benefits.

Performance Measure 2: Percentage of British Columbians served by drinking water systems that receive provincial funding to meet emerging treatment standards for the protection of drinking water quality

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual
Percentage of British Columbians[1] served by drinking water systems that receive provincial funding to meet emerging treatment standards for the protection of drinking water quality[2]	35.3%	35.9%	36.4%	36% ACHIEVED

Data Source: Contractual requirements between the Province and grant recipients include quarterly progress reports.

[1] Population percentages are calculated using BC Stats projections and are updated on an annual basis accordingly using http://www.bcstats.gov.bc.ca/StatisticsBySubject/Demography/PopulationEstimates.aspx

[2] This measure estimates the percentage of the provincial population served by systems meeting emerging standards. The Ministry does not collect data related to communities served by private systems, or those served by public systems not receiving Ministry funding.

Discussion of Results

This measure demonstrates the progress that is being made to serve British Columbians in meeting growing community needs and improved water standards. Meeting improved standards can require local governments to upgrade their existing water treatment facilities or construct new ones. The Ministry provides communities with funding for these projects, as well as other water quality and quantity projects through a number of infrastructure grant programs. In 2012/13, approximately 9,200 more British Columbians were served by drinking water systems that received Ministry funding.

Local governments receiving Ministry grants provide estimated completion dates for their projects, which sometimes vary from actual completion dates. There is at least one project that was delayed and will complete in the 2013/14 fiscal year.

Objective 2.2: Local governments work together to be innovative and collaborative in how they deliver services to their residents.

Strategies

Key strategies over the past year included:

- Ensuring funding program criteria encourages regional innovation and integration in the development and implementation of sustainable local government infrastructure projects.
- Providing tools and resources to local governments to support the best management practices, such as asset management through Asset Management BC, that promote sustainability, and address regional infrastructure challenges while providing services required in their community.

- Supporting local governments to accelerate sustainable land-use management practices through the establishment of innovative planning bylaws and the implementation of collaborative partnerships.
- Providing the latest climate action news, best practices and advice through the BC Climate Action Toolkit, to support B.C. local governments' efforts to reduce greenhouse gas emissions.
- Working with local governments so they have the tools to make land-use decisions that consider broader implications and linkages between areas such as growth, water use and energy conservation.
- Assisting local governments in building capacity to maintain effective and resilient service partnerships to meet the changing needs of communities, and provide tools to assist local governments in resolving differences.

Objective 2.3: Local governments take action to create vibrant, energy efficient communities with affordable housing for families.

Strategies

Key strategies over the past year included:

- Developing and providing guidance, advice and tools to assist local governments in moving forward on meeting their commitments under the *British Columbia Climate Action Charter* and to create compact, energy-efficient communities.
- Continuing to work with partners to develop tools, best practices and advice to help local governments reduce emissions, adapt to climate change and enhance overall sustainability.

The stunning view from Ambleside Pier in West Vancouver.

- Collaborating with local governments to develop effective approaches and policies to increase the supply of affordable entry-level market housing, particularly around transit corridors, to support compact and complete development.

- Revising and updating ministry infrastructure funding programs, as appropriate, to ensure they prioritize those local government projects that deliver environmental, economic and/or social benefits, such as reducing greenhouse gas emissions, improving water and air quality, conserving energy or using alternative energy sources.
- In partnership with the Federal Government and the UBCM, continuing the implementation of the Federal Gas Tax Transfer Fund, which provides funding for local government infrastructure and planning supporting cleaner air, water and reduced greenhouse gas emissions.
- Ensuring that the local government legislative and regulatory framework provides the right mix of tools and authority for local governments to build environmentally, socially and economically sustainable communities through ongoing review of the framework.

Performance Measure 3: Percentage of local governments taking action to reduce corporate and community-wide GHG emissions

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual
Percentage of local governments taking action to reduce corporate and community-wide GHG emissions	N/A	89%	92%	92% ACHIEVED

Data Source: Local governments' annual Climate Action Revenue Incentive Program reports.

Discussion of Results

This measure was introduced in 2011 to demonstrate the actions taken by local governments to reduce their corporate and community-wide greenhouse gas (GHG) emissions, which are key to creating vibrant, sustainable communities and regions. Local governments are reducing costs and GHG's as well as increasing energy efficiency through their efforts to reduce their corporate carbon footprints. In addition, local governments are using planning tools and making more sustainable land use decisions to create complete, compact communities and regions with more diverse housing and transportation choices.

Goal 3: Culturally-rich communities and a creative economy that, together, foster sustainable jobs, economic growth, and a vibrant social fabric.

Objective 3.1: British Columbia has dynamic and sustainable creative industries.[6]

Strategies

Key strategies over the past year included:

- In partnership with other ministries, working to build new opportunities for B.C.'s screen-based content and services in growing markets such as Asia.
- Showcasing B.C.'s locations, skilled labour, industry capabilities and infrastructure to international and domestic producers through the BC Film Commission, and delivering high-quality, customer-centred production services and support to expand the level of motion picture production activity in the province.
- Providing a range of innovative programs, including effective tax credit certification, to support the development of foreign and domestic film production in British Columbia.
- Working in conjunction with film, television and interactive media sector to develop new approaches to promote and support B.C.'s screen-based content producers.
- Partnering and working with all levels of government and the creative and innovation-based sectors to expand the opportunities for value-added economic activities in British Columbia.
- Through the BC Arts Council, continuing to fund not-for-profit cultural organizations across the creative sector - from music, visual arts, media arts and literature to theatre and dance.

Performance Measure 4: Value of annual motion picture production expenditures in British Columbia

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual
Value of annual motion picture production expenditures in British Columbia.	$1.0 billion	$1.2 billion	$1.0 billion	$1.22 billion ACHIEVED

Data Source: Creative BC; data is based on calendar years (i.e. 2012/13 result is for 2012).

[6] Responsibility for Creative BC and Film, TV and Digital policy was transferred to the Ministry of Jobs, Tourism and Skills Training and Minister Responsible for Labour on June 7, 2013.

Discussion of Results

British Columbia continues to be a world-class centre for motion picture production. Film, television, digital animation and visual effects production spending in B.C. increased to $1.22 billion in 2012. A total of 294 productions were undertaken in 2012, up from 281 in 2011. Domestic production spending increased by 55 per cent to $324 million, up from $209 million in 2011 and included increases in domestic feature films, television series, and animation spending. Foreign production overall spending decreased by nine per cent to $892 million, down from $980 million in 2011, although foreign television expenditures increased to $418 million in 2012, up from $387 million in 2011.

With the launch of the BC Creative Futures Strategy, the province is focused on building a comprehensive, sector-wide vision to support the development and growth of British Columbia's creative industries, including film and television, as well as music, book and magazine publishing and interactive digital media.

Objective 3.2: Local partnerships with public, private, and not-for-profit sector organizations to foster creative people, places, and experiences.

Strategies

Key strategies over the past year included:

- Raising awareness within B.C. of the importance of a creative environment to support innovation and economic growth.
- Fostering artistic excellence through investments in individual artists and grants to cultural organizations.
- Strengthening community engagement in the arts by funding community-based arts and helping to build relationships between artists and their communities.
- Supporting the unique role of Aboriginal artists and communities in B.C.'s artistic and cultural life by investing in Aboriginal artists and cultural organizations.
- Building capacity for creative economic activities through improved public awareness; as well as training and support for artists, creators and cultural organizations.

The U'mista Cultural Centre received funding from the BC Creative Spaces program to help protect their invaluable collection of sacred regalia.

- Implementing changes to the allocation of community gaming grants including increased funding, expanded eligibility for environmental, animal welfare, and adult arts and sports groups and exploration of a more streamlined application process and greater certainty for charities and not-for- profit groups.

Performance Measure 5: Percentage of B.C.'s major cultural organizations that maintain or improve their net financial position compared to the previous year

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual
Percentage of B.C.'s major cultural organizations that maintain or improve their net financial position compared to the previous year.	65%	72%	64%	64% ACHIEVED

Data Source: Canadian Arts Database / Données sur les arts au Canada.

Discussion of Results

This measure is an indicator of the health of the sector as a whole and reflects the financial stability of arts and culture organizations in the province. Each year, 25 major cultural organizations are reviewed, comparing the net financial position of the last completed fiscal year of each organization to the previous year's net financial position.

This result reflects the resilience of the sector as organizations continue to be impacted by the challenging economy. The organizations reviewed saw an overall ratio increase from earned revenue, such as ticket sales and admissions, while less of their funding came from public and private sector resources. During this period BC Arts Council maintained stable funding to cultural organizations, providing support for important programs across the province.

Performance Measure 6 Geographic reach of BC Arts Council funding

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual
Number of communities and regional districts (RDs) where cultural and artistic activities are supported with BC Arts Council funding.[1]	228 communities 27 RDs	219 communities 27 RDs	More than 200 communities; 27 RDs	214 communities; 27 RDs ACHIEVED

Data Source: BC Arts Council.

[1] For the purpose of this measure, communities are defined as municipalities and unincorporated areas.

BC Arts Council funding helped to support Ballet BC's tour of mixed repertoire to five national venues. The performances included works by William Forsythe, Jorma Elo, Medhi Walerski and Ballet BC's Artistic Director Emily Molnar.

Discussion of Results

The BC Arts Council's mandate is to engage all British Columbians in a healthy arts and cultural community recognized for excellence. This measure indicates the Council's success in being inclusive of all British Columbians, regardless of where in our vast province they live. The Council already funds activities in over 200 communities throughout the province, as well as in all 27 regional districts. Council will strive to maintain this inclusive access into the future.

Goal 4: A robust provincial sport sector that supports increased participation and athletic achievement.

Objective 4.1: Create more opportunities for individuals to participate in sport in order to be more physically active, healthier and achieve their personal goals.

Strategies

Key strategies over the past year included:

- Reducing barriers to participation and sport excellence through support for initiatives that reduce costs to participants and their families, e.g. KidSport BC™, Sport on the Move, Northern Sport Strategy and Pacific Sport Regional Centre programs, making sport more affordable and accessible.
- Improving health and education outcomes for children, bringing together various interests to further support the increased physical activity of children through school-based sport and community sport.

Northern Sport Development

Healthy, active lifestyles are a key priority for government. Ministry investment in the 2015 Canada Winter Games and support to the Northern Sport Strategy will leave a sustainable legacy of sport infrastructure and development in northern B.C. that will enable sport and physical activity to flourish.

- Building on the strength of Aboriginal communities by investing in the Aboriginal Sport Strategy through the Aboriginal Sport, Recreation and Physical Activity Partners Council.
- Promoting opportunities for British Columbians to participate and achieve personal goals in organized sport by supporting organizations, programs and services, such as provincial and multi-sport organizations (e.g., BC Amateur Hockey Association, Sport BC, and BC Wheelchair Sports Association).
- Increasing coach and leadership development opportunities and support organizations and programs that ensure safe positive experiences and skill development in sport.

Objective 4.2: Create more opportunities for athletes to achieve excellence in sport to inspire greater participation in their home communities.

Strategies

Key strategies over the past year included:

- Supporting B.C.'s athletes in their pursuit of excellence through the BC Summer and Winter Games, Team BC and the Canadian Sport Institute.
- Helping B.C. athletes excel by supporting organizations that provide additional support to athletes at various points in their development (e.g., provincial and regional coaches, sport science experts) as they progress to more advanced levels of competition.
- Supporting Team BC's participation at Canada Games and Western Canada Summer Games through funding to provincial sport organizations, training mission staff, and overseeing program logistics.

London 2012

B.C. athletes excelled at the London 2012 Olympic and Paralympic Summer Games earning 50 per cent of Canada's 18 medals at the Olympic Games and 28.6 per cent of Canada's 31 medals at the Paralympic Games.

Performance Measure 7: Percentage of B.C. athletes on national teams

Performance Measure	2010/11 Actual	2011/12 Actual	2012/13 Target	2012/13 Actual
Percentage of B.C. athletes on national teams[1]	32.7%	32.3%	25.0%	34.7% EXCEEDED

Data Source: Canadian Sport Centre Pacific.

[1] National teams are defined as those teams that represent Canada at Olympic, Paralympic and Commonwealth Games. B.C. athletes on national teams typically represent more than B.C.'s per capita (13%) share of Canada's population. Sports included in the measure are those that have been targeted for enhanced performance support funding (19 sports in 2012/13).

Discussion of Results

The success of British Columbia's athletes at international levels of competition reflects the health of the system of support that follows an athlete from entry level to the world stage. These results reflect on the entire sport system including athlete and coach development, as well as support from government, community, provincial and multi-sport organizations, sport science and medical practitioners, families, officials and volunteers.

The success in maintaining a high number of B.C. athletes on national teams stems from the province's unique pathway approach to athlete development. Twenty five athletes on Canada's 2012 Olympic team and 15 on Canada's Paralympic Team started their journey at a BC Games. Also, 44 per cent of Canada's 2012 Olympic team and 27 per cent of Canada's 2012 Paralympic Team were Canada Games Alumni.

Objective 4.3: Support sport, economic and community development through major events.

Strategies

Key strategies over the past year included:

- Promoting British Columbia as a sporting event destination through initiatives such as www.hostingbc.ca – to showcase B.C.'s communities, facilities, amenities and expertise in hosting events.
- Investing in major hosting and preparation opportunities, such as the BC Games, 2014 Special Olympics, Canada Summer Games and 2015 Canada Winter Games.
- Aligning hosting opportunities with B.C.'s sport, economic and community development objectives – particularly in respect to bringing tourism dollars to host communities, developing event-hosting industries, creating job opportunities and strengthening volunteer skills.

Ministry support of the 2015 FIFA Women's World Cup will bring economic benefits to B.C. and showcase Canada's finest athletes, inspiring the next generation of soccer players

Report on Resources Summary Table

	Estimated[1]	Other Authorizations[2]	Total Estimated	Actual	Variance
Operating Expenses ($000)					
Local Government	257,540	-	257,540	247,711	(9,829)
Integrated Policy, Legislation & Operation	2,811	-	2,811	2,436	(375)
BC Film Commission	947	-	947	1,013	66
Arts, Culture, Gaming Grants and Sport	20,897	17,807	38,704	49,163	10,459
Transfers to Crown Corporations	12,166	-	12,166	12,166	-
Executive and Support Services	5,904	-	5,904	5,583	(321)
BC Arts and Culture Endowment – Special Account	2,500	-	2,500	2,500	-
Physical Fitness and Amateur Sports Fund – Special Account	1,700	-	1,700	1,700	-
University Endowment Lands – Special Account	6,442	134	6,576	6,576	-
Adjustment of Prior Year Accrual	0	0	0	0	0
Total	**310,907**	**17,941**	**328,848**	**328,848**	**0**
Ministry Capital Expenditures (Consolidated Revenue Fund) ($000)					
Executive and Support Services[3]	884	0	884	113	771
Total	**884**	**0**	**884**	**113**	**771**

[1] The amounts in the "Estimated" column correspond to the *2012/13 Estimates*.

[2] "Other Authorizations" include access to Contingency Funds. Amounts in this column are not related to the "estimated amount" under sections 5(1) and 6(1) of the *Balanced Budget and Ministerial Accountability Act* for ministerial accountability for operating expenses under the Act. The final amounts in "Other Authorizations" are subject to review and approval by Central Agencies.

[3] A significant portion of the Ministry's Capital Budget is allocated to the development of the Local Government Information System (LGIS). As the LGIS project is not complete, the expenditures were not capitalized. The 2012/13 budget has been re-profiled into 2013/14 and 2014/15, to better match the budget to anticipated capital expenditures.

Appendix A: Ministry Contact Information

MINISTRY OF COMMUNITY, SPORT AND CULTURAL DEVELOPMENT
PO Box 9490 STN PROV GOVT
Victoria, BC V8W 9N7
http://www.gov.bc.ca/cscd

Minister's Office
Honourable Coralee Oakes
PO Box 9056 STN PROV GOVT
Victoria, BC V8W 9E2

Deputy Minister's Office
Rebecca F. Denlinger
Deputy Minister
Telephone: (250) 387-4104
Fax: (250) 387-7973

INTEGRATED POLICY, LEGISLATION & OPERATIONS DIVISION
PO Box 9847 STN PROV GOVT
Victoria, BC V8W 9T2
Telephone: (250) 387-4042
Fax: (250) 387-7973

LOCAL GOVERNMENT DIVISION
http://www.cscd.goc.bc.ca/lgd

Governance and Structure Branch
PO Box 9839 STN PROV GOVT
Victoria, BC V8W 9T1
Telephone: (250) 387-4022
Fax: (250) 387-7972

Infrastructure and Finance Branch
PO Box 9838 STN PROV GOVT
Victoria, BC V8W 9T1
Telephone: (250) 387-4060
Fax: (250) 356-1873

Intergovernmental Relations and Planning Branch
PO Box 9841 STN PROV GOVT
Victoria, BC V8W 9T2
Telephone: (250) 387-4037
Fax: (250) 387-8720

University Endowment Lands
5495 Chancellor Blvd.
Vancouver, BC V6T 1E2
Telephone: (604) 660-1808
Fax: (604) 660-1874

Property Assessment Services
PO Box 9361 STN PROV GOVT
Victoria, BC V8W 9M2
Telephone: (250) 387-1195
Fax: (250) 356-6924

Property Assessment Review Panels (PARP)
Property Assessment Complaint and Appeal Information Line
Toll free telephone: 1-877-356-9313

Property Assessment Review Panel
Office of the Administrator
PO Box 9361 STN PROV GOVT
Victoria, BC V8W 9M2
Telephone: (250) 356-7535 or (250) 356-5268
Fax: (250) 356-6924
Email: parp@gov.bc.ca

ARTS, CULTURE, GAMING GRANTS AND SPORT DIVISION
www.cscd.gov.bc.ca/arts_culture
www.cscd.gov.bc.ca/sport

Arts, Culture and BC Arts Council
PO Box STN PROV GOVT
Victoria, BC V8W 9W3
Telephone: (250) 952-6510
Fax: (250) 387-4099

Sport Branch
PO Box 9820 STN PROV GOVT
Victoria, BC V8W 9W3
Telephone: (250) 356-9005
Fax: (250) 356-2842

Gaming Grants Branch
PO BOX 9310 STN PROV GOVT
Victoria BC V8W 9N1
Telephone: (250) 387-5311
Fax: (250) 356-8149